BACKGROUND

Fiscal Oversight

In the Spring of 2019, Springfield LSD began projecting deficits in FY21 and FY22. The Department required the district to submit a written plan to address these deficits. Despite the written plans submitted, in the fall of FY21 the district projected further erosion of the district's financial position and the district was declared to be in fiscal caution on October 9, 2020. Despite district efforts, the district ended FY21 with a 2.8 million dollar deficit and the district was placed into fiscal watch on Sept. 14, 2021. The district's FRP workbook was approved on January 7, 2022, and a revised narrative was approved on Feb. 1, 2022. On Dec. 27, 2022, the Department advised statute requires a district in fiscal watch to submit an updated FRP every year. In response Springfield has prepared this required update due no later than Feb. 28, 2023.

Preferred Plans and Necessary Reductions

While preparing for, and operating school during a world-wide pandemic, the district made two attempts, in August and November of 2020, to pass a new operating levy. Both issues failed. Between these attempts, the district was placed in Fiscal Caution. We heard that the community wanted a different approach to school funding and in response an attempt was made in May 2021 to pass a 0.75% income tax to collect approximately \$2,700,000 beginning in January 2022. This issue was also rejected by voters. Subsequently, Young Elementary school was closed during the summer of 2021, eliminating staff positions across the district and restructuring our grade bands among the remaining buildings. Again, SLACT and OAPSE Unions agreed to take base pay freezes in light of the district's financial situation.

While additional staff reductions were planned for the 2021-2022 school year, Elementary and Secondary School Emergency Relief (ESSER) fund dollars were utilized to temporarily delay the reductions in art, music, foreign language, career technical, computer, family & consumer science and physical education classes that were planned to be reduced without these funds.

With the rejection of another levy attempt in May 2022, the district was forced to implement additional cuts, including state minimum transportation, for the 2022-23 school year. SLACT and OAPSE Unions continued to take base pay freezes for the upcoming fiscal year. Following recommendations from the Ohio Auditor of State's performance audit completed in March 2022, the district transitioned its health insurance to the Portage Area School Consortium (PASC) program, saving significant expenses each year.

On the heels of the rejection of the latest operating levy attempt in November 2022, the Board of Education remains committed to maintaining fiscal solvency while working to provide a safe and effective educational environment for our students. The steps outlined in this FRP update, while necessary to benefit the financial health of the district, do not represent a course of action needed to continue providing a sound and appropriate education for the students of Springfield Local Schools. The Board will continue to pursue additional revenue opportunities, including placing an emergency operating levy on the May 2023 ballot.

Recap of Expenditure Reductions to Maintain Solvency

FY2020 Prior to Fiscal oversight

As the need for financial adjustments became clear, the Springfield Local Schools Board of Education made cuts at the end of the 2019-2020 school year. These cuts eliminated 20.75 positions cutting \$1,480,120 preemptively to help reduce the deficit. These positions included:

- Tutor (3)
- Teacher (13)
- Administrator (1)
- Maintenance (1)
- Secretary (1)
- Cafeteria (1)
- Transportation Services
- Outside Services

FY2021 Fiscal Caution

After two failed attempts to pass a 7.7 mill, \$3,000,000 operating levy, and based on the proposed fiscal implications, Springfield Local School District Board of Education immediately implemented reductions in December 2020. Some of the original reductions were reinstated in August 2021 with the use of ESSER funds. Below is a list of the reductions that were not reinstated. These reductions result in a savings of \$260,904.00.

- Eliminate the student activities clerk position
- Eliminate 3 custodial positions
- Eliminate library clerk at HS/JH.
- Reduce athletic secretary position by 4 hours
- Institute pay to play at a rate of \$300 per student per sport
- Reduce 1 bus route contract and employee

In the Spring of 2021, additional positions were identified to be reduced to address upcoming deficiencies in the five-year forecast. Those reductions included moving to state minimum transportation, reductions in art, music and physical education, foreign language, family and consumer science, OWA and reading. These reductions were temporarily stopped by the announcement of Elementary and Secondary School Emergency Relief (ESSER) III funds through the American Rescue Plan Act of 2021.

FY2022 Fiscal Watch

After an unsuccessful attempt to pass a 0.75%, \$2,700,000 income tax levy, additional reductions were deemed necessary. A primary reduction was the closure of Young Elementary School prior to the start of the 2021-22 school year. With the building closure, it was possible to eliminate 18.75 staff positions yielding a savings in excess of \$1,000,000.

- Young elementary school reductions:
 - O Reduction of an administrative position
 - O Elimination of custodial positions
 - o Elimination of cafeteria positions
 - O Elimination of a building head secretary
 - O Elimination of Playground monitors
 - O Elimination of a medical assistant
 - O Elimination of a school counselor
 - O Reduction of 5 general education teachers due to building consolidation
 - O Reduction of 1 Special Education teacher due to building consolidation
 - O Eliminate a title 1 teacher and TAs for Title 1 support due to building consolidation
 - O Savings in Utilities
- The Athletic Secretary position was completely eliminated in October 2021.

In the fall of FY22, the district was declared to be in fiscal watch. The district's FRP, approved in Feb. 2022, used \$1,000,000 in ESSER funds to address the \$1,053,828 deficit projected for FY22. 1.25 positions were eliminated through attrition (IT technician and a 2-hour cafeteria worker) and the board implemented mid-year reductions of 4 hours of custodial service and the elimination of 1 day per week of teaching aide services for a preschool classroom (non-student days for that unit).

FY23 Fiscal Watch

The FRP for FY23 was implemented in the spring and fall of 2022:

- Modified state minimum transportation standards saved more than \$200,000 for FY2023.
 General education students in grades K-12 that live more than two miles from the building in which they attend are no longer eligible for transportation services.
- ESSER funds continue to be utilized to maintain current staffing levels.
- Staff reductions were made through cuts in Gifted, Music, Art and Special Education.
- One teacher in each grade level, K-6, was reduced through increasing class sizes across those levels. This was accomplished in part by reduced COVID regulations, allowing us to maintain more students in a classroom than during the height of the COVID pandemic.
- The district once again presented a 3.9 mill levy to the voters in November 2022, but the issue was defeated.

NARRATIVE TO ACCOMPANY FY23 FRP UPDATE

After four years (2020-2023) of attempts to generate new revenues and expenditure reductions implemented to maintain minimal solvency, the district's Nov. 2022 forecast projects small but positive cash balances during the first three years of the five-year projection and deficits in years four and five. Even so, the district continues to deficit spend, meaning it costs more to operate the district than the revenues provided to do so in years two through five of the forecast.

The reductions already implemented have caused losses to the academic and athletic programs that may be unrepairable, at least in the foreseeable future. However, without the passage of new operating revenue, additional cuts will have to be made to operate within our current resources. Accordingly, the district remains in fiscal watch and the district's FRP reflects continued efforts to reduce costs to stave off deficit spending and projected deficits. Since Springfield LSD's bargaining unit agreements require notification of staffing reductions no later than April 15, 2023, this FRP update details changes in assumptions to bring the FRP in line with year-to-date financial results and revise projected FY23 year-end results to include increased costs of severance related to the FY24 FRP as detailed below.

Changes in Assumptions

The district's FY23 year-to-date actuals are running very close to the fall forecast projection. The posted change in assumption reflects a reclassification of state funds from restricted state grants-in-aid, line 01.040, to unrestricted, line 01.035. The amount of funds received has not changed, just adjusted to reflect the updated placement.

FY23 FRP Update

The Board will complete the sale of the current stand-alone administration building at 2410 Massillon Road in February 2023. The proceeds from the sale of this building will be utilized to renovate office space at Boyer Preschool Center, consolidating preschool and administration into one building. The sale of this property will allow the district to realize savings of approximately \$10,320 per year in utility and ongoing expenses and redirect more than 250 hours of maintenance labor per year to our remaining facilities.

The FY23 FRP has also been updated to reflect one teacher retirement and one administrative retirement in the spring of 2023. The teaching position will be covered by a substitute for the remainder of the school year. The administrative position will be covered with existing personnel for the remainder of the school year as a search for a replacement is completed. Three additional teachers will retire at the end of the school year and severance payments will be made before FY23 ends. In FY23 the net impact of these changes is an increase in wages and benefits of \$88,523. In FY24 these positions will be replaced at lower wage rates yielding savings which are captured in the FY2024 FRP discussion below.

FY2024 FRP

As noted in the FY23 FRP, the district anticipates savings will be realized by the replacement of 3 retiring staff with less experienced teachers. The increased severance costs for these positions are reflected in the FY23 FRP update.

Multiple additional reductions are again planned for the 2023-2024 school year. Per the negotiated agreement with the Springfield Local Association of Classroom Teachers (SLACT), Union leadership and affected teachers must be notified by April 15, 2023. Through reorganization - moving third grade to Spring Hill Elementary from Schrop Intermediate, two tutor positions will be eliminated for the 2023-2024 school year. A reading support program, entitled "Everyday Reading" will also be reduced, eliminating five part-time teaching assistant positions at Spring Hill Elementary. The net impact of the

FY23 retire/rehire, the FY24 retire/rehire and the FY24 reductions noted herein is estimated to be \$232,799 per fiscal year.

Although not reflected in the five-year forecast, the district notes it completed the transfer of \$1,200,000 in leftover construction funds to the permanent improvement fund (003). This was accomplished in consultation with the Ohio Facilities Construction Commission (OFCC), the Summit County Court of Common Pleas and our legal counsel. Part of these funds will be utilized to complete the abatement and demolition of Roosevelt Elementary, along with a grant from the Ohio Department of Development. This abatement will result in general fund savings of about \$2,100 per fiscal year in utility and maintenance fees.

These FRP actions do not align with the academic goals of the Board, but they are necessary to maintain fiscal solvency. Unfortunately, this task leads the Board to make difficult decisions that do not necessarily advance the educational opportunities of our students. The goal remains to provide the best educational opportunities for the students of Springfield Schools as possible with the funding available. The Board remains committed to investigating all potential revenue enhancements and expenditure reductions to further its academic goals.

Proposed Levy

With the aforementioned goal in mind, the Board of Education will place a 5 year, 3.77 mill operating levy on the May 2023 ballot to secure necessary funding to provide vital educational services for the students of Springfield Local Schools. If successful, the levy would generate \$1,739,000 annually and would begin to be collected in January 2024 (FY2024). It is important to note that the district will only receive 50%, or \$869,500, of the collection during FY2024 due to the tax collection cycle.

Shared Services

Springfield Local School District currently shares treasurer services with Mogadore Local Schools. The Treasurer, Mr. Adams, spends 50% of time in each district. This arrangement allows each district to realize cost savings.

In addition, Springfield Local Schools also shares services with Summit County Educational Service Center including job coaching, English-language tutor, school psychologist, behavior specialists, and teacher of the deaf positions. This allows us to contract the services needed to fill our students' needs, without hiring full time specialized staff members and share these costs with other districts also in need of those specialists.

The district plans to continue sharing treasurer services for the foreseeable future. The district remains committed to pursuing shared service opportunities and will continue to collaborate closely with surrounding districts and investigate other opportunities as they arise in the future.

Conclusion

Along with the specific actions detailed in the FRP, the district will continue to implement other cost saving measures across all departments by reducing budgets and placing planned projects and programming enhancements on an indefinite hold. Departments will continue to seek alternative funding sources for staffing, supplies and equipment.

Springfield Local Board of Education regularly monitors school finances through monthly reports and presentations submitted by the Treasurer. The Board will be kept informed through constant and open dialogue with the Treasurer and Superintendent. Monthly written reports will be provided to the Board of Education for review and the Treasurer will continue to make monthly presentations at the regularly scheduled Board of Education meeting to keep the district stakeholders and Board of Education informed of financial status and FRP implementation. Written reports will include, but not be limited to: monthly fiscal watch monitoring reports which includes monthly budget compared to actual results, check detail report, revenue summaries, fund summaries, and appropriation account summaries. As necessary, the Board will be presented with, and requested to approve, updated five-year forecasts prepared by the Treasurer.

This plan was presented to and approved by the Board of Education at the Regular Meeting on February 21, 2023, and approved by:

 Cynthia Frola, President
 Kenneth Ray, Vice-President
 David Hofer
 Larry Petry
 Miranda Terry

This report, along with associated attachments, will be promptly submitted to the Ohio Department of Education, Office of School Finance.

Mrs. Cynthia Frola, President

Ms. Shelley Monachino, Superintendent

Mr. Christopher Adams, Treasurer

Date $\frac{2}{2} \frac{1}{2} \frac{1}{2} \frac{3}{2}$ Date

WATCH FINANCIAL RECOVERY PLAN

FY2023 Fall Forecast Submission		Curi	rent Fored	ast			Changes	in Assum	ptions			Updated Fo	orecast (Be	fore Plan)	
Forecast Line	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027
01.010 General Property Tax (Real Estate)	12,599,750	12,725,748	12,789,376	12,853,323	12,917,590	0	0	0	0	0	12,599,750	12,725,748	12,789,376	12,853,323	12,917,590
01.020 Tangible Personal Property Tax	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
01.030 Income Tax	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 670 040
01.035 Unrestricted State Grants-in-Aid	7,934,899	8,059,899	8,180,797	8,303,509	8,428,062	251,748	251,748	251,748	251,748	251,748	8,186,647	8,311,647 698.395	8,432,545	8,555,257 698,395	8,679,810
01.040 Restricted State Grants-in-Aid	950,143	950,143	950,143	950,143	950,143	(251,748)	(251,748)	(251,748)	(251,748)	(251,748)	698,395	0 0	698,395	698,395	698,395
1.045 Restricted Federal Grants-in-Aid - SFSF 01.050 Property Tax Allocation	1,704,276	1,738,362	1,764,437	1,782,081	1,799,902	0	0	0	0	0	1,704,276	1,738,362	1,764,437	1,782,081	1,799,902
01.060 All Other Revenues	2,105,796	2,211,086	2,222,141	2,233,252	2,244,418	0	0	0	0	0	2,105,796	2,211,086	2,222,141	2,233,252	2,244,418
01.070 Total Revenues	25,294,864	25,685,238	25,906,894	26,122,308	26,340,115	0	0	0	0	0	25,294,864	25,685,238	25,906,894	26,122,308	26,340,115
Other Financing Sources															
02.010 Proceeds from Sale of Notes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
02.020 State Emergency Loans and	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Advancements (Approved)									5277				254	- 2	16.00
02.040 Operating Transfers-In	233,931	234,215	234,547	234,648	234,611	0	0	0	0	0	233,931	234,215	234,547	234,648	234,611
02.050 Advances-In	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
02.060 All Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
02,070 Total Other Financing Sources	233,931	234,215	234,547	234,648	234,611		0	U	0	0	233,931	234,215	234,547	234,648	234,611
02.080 Total Revenues and Other Financing Sources	25,528,795	25,919,453	26,141,441	26,356,956	26,574,726	0	0	0	0	0	25,528,795	25,919,453	26,141,441	26,356,956	26,574,726
Survey (library)															
03.010 Personal Services	12,850,533	14,516,109	14,806,431	15,102,560	15,404,611	0	0	0	0	0	12,850,533	14,516,109	14,806,431	15,102,560	15,404,611
03.020 Employees' Retirement/Insurance	6,066,500	6,369,825	6,688,316	7,022,732	7,373,869	0	0	0	0	0	6,066,500	6,369,825	6,688,316	7,022,732	7,373,869
Benefits		21V(\$10±0													
03.030 Purchased Services	3,307,122	3,373,264	3,440,730 408.885	3,509,544	3,579,735 433,786	0	0	0	0	0	3,307,122 385,413	3,373,264 396,975	3,440,730 408,885	3,509,544 421,151	3,579,735
03.040 Supplies and Materials	385,413	396,975 25,000	25,000	421,151 25,000	25,000	0	0	0	0	0	25,000	25,000	25,000	25,000	433,786 25,000
03.050 Capital Outlay 03.060 Intergovernmental	25,000	25,000	25,000	25,000	25,000	0	0	0	0	0	23,000	23,000	25,000	25,000	25,000
Debt Service:	U	U	U		0	0									U
04.010 Principal-All (Historical Only)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.020 Principal-Notes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.030 Principal-State Loans	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.040 Principal-State Advancements	233,931	234,215	234,547	234,648	234,611	0	0	0	0	0	233,931	234,215	234,547	234,648	234,611
04.050 Principal-HB 264 Loans 04.055 Principal-Other	233,931	234,215	254,547	234,648	234,611	0	0	0	0	0	233,931	234,215	234,347	234,648	234,611
04.060 Interest and Fiscal Charges	95,670	92,980	90,340	92,645	90,750	0	0	0	0	0	95,670	92,980	90,340	92,645	90,750
04.300 Other Objects	1,162,125	1,185,368	1,209,075	1,233,256	1,257,921	0	0	0	0	0	1,162,125	1,185,368	1,209,075	1,233,256	1,257,921
04.500 Total Expenditures	24,126,294	26,193,736	26,903,324	27,641,536	28,400,283	0	0	0	0	0	24,126,294	26,193,736	26,903,324	27,641,536	28,400,283
Other Financing Uses	-														
05.010 Operating Transfers-Out	175,000	175,000	175,000	175,000	175,000	0	0	0	0	0	175,000	175,000	175,000	175,000	175,000
05.020 Advances-Out	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
05.030 All Other Financing Uses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
05.040 Total Other Financing Uses	175,000	175,000	175,000	175,000	175,000	0	0	0	0	0	175,000	175,000	175,000	175,000	175,000
05.050 Total Expenditures and Other Financing Uses	24,301,294	26,368,736	27,078,324	27,816,536	28,575,283	0	0	0	0	0	24,301,294	26,368,736	27,078,324	27,816,536	28,575,283
06.010 Excess of Revenues over (under)	1,227,501	(449,283)	(936,883)	(1,459,580)	(2,000,557)	0	0	0	0	0	1,227,501	(449,283)	(936,883)	(1,459,580)	(2,000,557)
Expenditures (2.080 less 5.050)		2000 00 000	36- 8-8	7,000 3,000 100											
07.010 Cash Balance July 1 - Excluding Proposed Renewal/Replacement and New Levies	690,066	1,917,567	1,468,284	531,401	(928,179)						690,066	1,917,567	1,468,284	531,401	(928,179)
07.020 Cash Balance June 30	1,917,567	1,468,284	531,401	(928,179)	(2,928,736)						1,917,567	1,468,284	531,401	(928,179)	(2,928,736)
08.010 Estimated Encumbrances June 30	280,000	280,000	280,000	280,000	280,000	0	0	0	0	0	280,000	280,000	280,000	280,000	280,000
Reservation of Fund Balance	The same of the sa														
09.010 Textbooks and Instructional Materials	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.020 Capital Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.030 Budget Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.040 DPIA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.044 Fiscal Stabilization		0	0	0	U	U	0	0	U	0	0	0	0	0	0

Springfield Local (Summit)	M 19/03					UPDATE	D FORE	CAST (BEFORE	PLAN)			Board Approval	Date:	2/21/2023
WATCH FINANCIAL RECOVERY PL	AN		Mich #												
FY2023 Fall Forecast Submission		Curr	ent Fored	ast			Changes	in Assum	ptions			Jpdated Fo	recast (Be	fore Plan)	
Forecast Line	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027
09.060 Property Tax Advances	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.070 Bus Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.080 Reservation of Fund Balance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10.010 Fund Balance June 30 for Certification of Appropriations	1,637,567	1,188,284	251,401	(1,208,179)	(3,208,736)						1,637,567	1,188,284	251,401	(1,208,179)	(3,208,736)
Revenue from Replacement/Renewal Levies															-
11.010 Income Tax - Renewal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11.020 Property Tax - Renewal or Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11.300 Cumulative Balance of Replacement/Renewal Levies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12.010 Fund Balance 6/30 for Certification of Contracts, Salaries, Other	1,637,567	1,188,284	251,401	(1,208,179)	(3,208,736)						1,637,567	1,188,284	251,401	(1,208,179)	(3,208,736)
Revenue from New Levies			190												
13.010 Income Tax - New	0	0	0	0	0	0	0	0	0	0	0	0	0	1 702 000	1 703 000
13.020 Property Tax - New	0	869,500	1,793,000	1,793,000	1,793,000	0	0	0	0	0	0	869,500	1,793,000	1,793,000	1,793,000
13.030 Cumulative Balance of New Levies	0	869,500	2,662,500	4,455,500	6,248,500	0	0	0	0	0	0	869,500	2,662,500	4,455,500	6,248,500
14.010 Revenue from Future State Advancements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cumulative State Advancements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15.010 Unreserved Fund Balance June 30	1,637,567	2,057,784	2,913,901	3,247,321	3,039,764						1,637,567	2,057,784	2,913,901	3,247,321	3,039,764

Deficits Eliminated?

(Line 10.010) (Line 10.010)

(Line 12.010)

(Line 12.010) (Line 12.010)

0

Impact of Changes in Assumptions:

Annual: Cumulative:

Spr	ingfield Local (Summit)														
WAT	CH FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	0	0	0	0	0	0	0	0	0	0	o	0	0
FY20	23 Fall Forecast Submission								FY2023						
Item	Description (unexpected change in funding, etc.)	Forecast Line	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2023
	CHANGES IN ASSUMPTIONS - items affecting the forecast	that are not the result of district actions to reduce expens	ditures or incre	ase revenue.											
1	Changes to align forecast to current year funding then projected forward	01.035 Unrestricted State Grants-In-Aid	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	251,748
2	Changes to align forecast to current year funding then projected forward	01.040 Restricted State Grants-in-Ald	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(251,748)
	Total Proposed Changes:		0	0	0	0	0	0	0	0	0	0	0	0	0

Spr	ingfield Local (Summit)														
WA	TCH FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	0	0	0	0	0	0	0	0	0	0	0	0	0
FY20	23 Fall Forecast Submission								FY2024						
Item	Description (unexpected change in funding, etc.)	Forecast Line	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2024
	CHANGES IN ASSUMPTIONS - items affecting the forecast	that are not the result of district actions to reduce exp								de la					
1	Changes to align forecast to current year funding then projected forward	01.035 Unrestricted State Grants-in-Aid	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	251,748
2	Changes to align forecast to current year funding then projected forward	01.040 Restricted State Grants-in-Aid	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(251,748)
	Total Proposed Changes:		0	0	0	0	0	0	0	0	0	0	0	0	0

Spr	ingfield Local (Summit)														
WAT	CH FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	0	0	0	0	0	0	0	0	0	0	0	0	0
FY20	23 Fall Forecast Submission								FY2025						
item	Description (unexpected change in funding, etc.)	Forecast Line	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2025
	CHANGES IN ASSUMPTIONS - items affecting the forecast	that are not the result of district actions to reduce exp							To Vit				No.		
1	Changes to align forecast to current year funding then projected forward	01.035 Unrestricted State Grants-in-Aid	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	251,748
2	Changes to align forecast to current year funding then projected forward	01,040 Restricted State Grants-in-Aid	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(251,748)
	Total Proposed Changes:		0	0	0	0	0	0	0	0	0	0	0	0	0

Spri	ingfield Local (Summit)														
WAT	CH FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	0	0	0	0	0	0	0	0	0	0	0	0	0
FY20	23 Fall Forecast Submission								FY2026						
Item	Description (unexpected change in funding, etc.)	Forecast Line	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2026
	CHANGES IN ASSUMPTIONS - items affecting the forecast	that are not the result of district actions to reduce exp													FIL
1	Changes to align forecast to current year funding then projected forward	01.035 Unrestricted State Grants-in-Aid	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	251,748
2	Changes to align forecast to current year funding then projected forward	01.040 Restricted State Grants-in-Aid	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(251,748)
	Total Proposed Changes:		0	0	0	0	0	0	0	0	0	0	0	0	0

Spr	ingfield Local (Summit)										Boa	rd Approval	Date:		2/21/2023
	TCH FINANCIAL RECOVERY PLAN WORKBOOK 123 Fall Forecast Submission	check totals:	0	0	0	0	0	0	0 FY2027	0	0	0	0	0	0
Item	Description (unexpected change in funding, etc.)	Forecast Line	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2027
	CHANGES IN ASSUMPTIONS - items affecting the forecast	that are not the result of district actions to reduce exp													
1	Changes to align forecast to current year funding then projected forward	01,035 Unrestricted State Grants-in-Aid	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	20,979	251,748
2	Changes to align forecast to current year funding then projected forward	01.040 Restricted State Grants-in-Aid	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(20,979)	(251,748)
	Total Proposed Changes:		0	0	0	0	0	0	0	0	0	0	0	0	0

Spring	field Local (Summit)														
WATCH	FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	0	0	0	0	0	0	0	0	(61,349)	20,332	20,332	(64,437)	(85,12
Y2023 I	Fall Forecast Submission								FY2023						
mplement Year	Item (position eliminated, budget item reduced, etc.)	Forecast Line	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY202
	EXPENDITURE REDUCTIONS - Enter each expend	diture reduction as a positive amount. List each	staff reduct	ion by INDI	VIDUAL PC	SITION!			I Page						
FY2023	1 Admin Building - Reduction	03.030 Purchased Services									850	850	850	850	3,400
FY2023	2 Teacher - High School (1) Retirement Savings / DENCZAK	03.010 Wages		14	-10		100				(9,330)	7,164	7,164	7,164	12,16
FY2023	3 Teacher - High School (1) Retirement Savings	03.020 Benefits									(1,441)	2,933	2,933	2,933	7,358
FY2023	4 Teacher - High School (1) Severance Costs	03.010 Wages									(29,902)				(29,90)
FY2023	5 Teacher - High School (1) Replacement Costs	03.010 Wages													
FY2023	6 Teacher - High School (1) Replacement Costs	03.020 Benefits													
FY2023	7 Teacher - High School - Substitute Costs	03.010 Wages									(1,900)	(2,100)	(2,100)		(6,10
FY2023	8 Teacher - High School - Substitute Costs	03.020 Benefits									(294)	(324)	(324)		(94
FY2023	9 Admin - Schrop (1) Retirement Savings / VARDON	03.010 Wages	(8-77) A. L. C. C.					1	The Real Property lies		(6,552)	8,549	8,549	8,549	19,09
FY2023	10 Admin - Schrop (1) Retirement Savings	03.020 Benefits									(1,012)	3,260	3,260	3,260	
FY2023	11 Admin - Schrop (1) Severance Costs	03.010 Wages									(11,768)	-	1000	TO THE REAL PROPERTY.	(11,76
FY2023	12 Admin - Schrop (1) Replacement Costs	03.010 Wages													,
FY2023	13 Admin - Schrop (1) Replacement Costs	03.020 Benefits													
			1		-				100						
FY2024	14 Tutor - Spring Hill (1) RIF Savings	03.010 Wages													
FY2024	15 Tutor - Spring Hill (1) RIF Savings	03.020 Benefits													
FY2024	16 Tutor - Schrop (1) RIF Savings	03.010 Wages													(
FY2024	17 Tutor - Schrop (1) RIF Savings	03.020 Benefits													
FY2024	18 Everyday Reading Program (5 Part-time)	03.010 Wages	The second second		Maria	the same							-		
FY2024	19 Everyday Reading Program (5 Part-time)	03.020 Benefits													
FY2024	20 Teacher - Spring Hill (1) Retirement Savings / STAUDT	03.010 Wages		1						(Address of the	and the same of				
FY2024	21 Teacher - Spring Hill (1) Retirement Savings	03.020 Benefits													(
FY2024	22 Teacher - Spring Hill (1) Severance Costs	03.010 Wages												(29,902)	(29,90)
FY2024	23 Teacher - Spring Hill (1) Replacement Costs	03.010 Wages													(
FY2024	24 Teacher - Spring Hill (1) Replacement Costs	03.020 Benefits													
FY2024	25 Teacher - High School #1 (1) Retirement Savings / GANNON	03.010 Wages					State of	1000	11)	10000					
FY2024	26 Teacher - High School #1 (1) Retirement Savings	03.020 Benefits													(
FY2024	27 Teacher - High School #1 (1) Severance Costs	03.010 Wages												(29,902)	(29,90)
FY2024	28 Teacher - High School #1 (1) Replacement Costs	03.010 Wages													
FY2024	29 Teacher - High School #1 (1) Replacement Costs	03.020 Benefits													
FY2024	30 Teacher - High School #2 (1) Retirement Savings / COLE	03.010 Wages	design body			of Mario	Name of the last	Marine Tolk			Don't have	No.			(
FY2024	31 Teacher - High School #2 (1) Retirement Savings	03.020 Benefits													0
FY2024	32 Teacher - High School #2 (1) Severance Costs	03.010 Wages												(27,389)	(27,389
FY2024	33 Teacher - High School #2 (1) Replacement Costs	03.010 Wages													(
FY2024	34 Teacher - High School #2 (1) Replacement Costs	03.020 Benefits													(
	35 Roosevelt Building - Reduction	03.030 Purchased Services		A STATE OF THE OWNER, WHEN				Salar Salar	Julian at	Section 1		No.			0

Springfield Local (Summit)															
WATCH FINANCIAL RECOVERY PLAN	WORKBOOK	check totals:	12,272	12,272	22,068	22,068	22,068	22,068	22,068	22,068	22,068	22,068	22,068	22,068	245,219
FY2023 Fall Forecast Submission									FY2024						
Implement Year Description (position eliminated, budget item redu	ced, etc.)	Forecast Line	lut	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2024
EXPENDITURE REDUCTIONS	Enter each expendi	ture reduction as a positive amount. List ea								15 10					
FY2023 1 Admin Building - Reduction		03.030 Purchased Services	860	860	860	860	860	860	860	860	860	860	860	860	
FY2023 2 Teacher - High School (1) Retirement	Savings / DENCZAK	03.010 Wages	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	
FY2023 3 Teacher - High School (1) Retirement	Savings	03.020 Benefits	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	35,194
FY2023 4 Teacher - High School (1) Severance C	osts	03.010 Wages													0
FY2023 5 Teacher - High School (1) Replacemen	t Costs	03.010 Wages			(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(44,440)
FY2023 6 Teacher - High School (1) Replacemen	t Costs	03.020 Benefits			(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(26,010)
FY2023 7 Teacher - High School - Substitute Cos	ts	03.010 Wages													0
FY2023 8 Teacher - High School - Substitute Cos	ts	03.020 Benefits													0
FY2023 9 Admin - Schrop (1) Retirement Saving	s / VARDON	03.010 Wages	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	102,588
FY2023 10 Admin - Schrop (1) Retirement Saving		03.020 Benefits	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	39,120
FY2023 11 Admin - Schrop (1) Severance Costs		03.010 Wages													0
FY2023 12 Admin - Schrop (1) Replacement Cost		03.010 Wages	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(90,816)
FY2023 13 Admin - Schrop (1) Replacement Cost		03.020 Benefits	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(37,212)
						T-02-10									0
FY2024 14 Tutor - Spring Hill (1) RIF Savings		03.010 Wages			2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	29,410
FY2024 15 Tutor - Spring Hill (1) RIF Savings		03.020 Benefits			1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	12,217
FY2024 16 Tutor - Schrop (1) RIF Savings		03.010 Wages	-	The State of	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	29,410
FY2024 17 Tutor - Schrop (1) RIF Savings		03.020 Benefits			1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	12,220
FY2024 18 Everyday Reading Program (5 Part-tin	ne)	03.010 Wages		STEEL STEEL	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	17,050
FY2024 19 Everyday Reading Program (5 Part-tin		03.020 Benefits			272	272	272	272	272	272	272	272	272	272	2,720
FY2024 20 Teacher - Spring Hill (1) Retirement Sa	vings / STAUDT	03.010 Wages		A STATE OF THE PARTY OF	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	71,640
FY2024 21 Teacher - Spring Hill (1) Retirement Sa	vings	03.020 Benefits			3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	30,360
FY2024 22 Teacher - Spring Hill (1) Severance Co.	The same of the sa	03.010 Wages													0
FY2024 23 Teacher - Spring Hill (1) Replacement		03.010 Wages			(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(44,440)
FY2024 24 Teacher - Spring Hill (1) Replacement		03.020 Benefits			(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(26,010)
FY2024 25 Teacher - High School #1 (1) Retireme	AND DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED	03.010 Wages			6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	64,360
FY2024 26 Teacher - High School #1 (1) Retireme	SUPPLIES STATE OF THE SECOND SERVICE S	03.020 Benefits			2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	29,200
FY2024 27 Teacher - High School #1 (1) Severance	A WAR STONE OF THE PARTY OF THE	03.010 Wages			377.007.01				A. Berry					-	0
FY2024 28 Teacher - High School #1 (1) Replacen		03.010 Wages			(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(44,440)
FY2024 29 Teacher - High School #1 (1) Replacen		03.020 Benefits			(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	
FY2024 30 Teacher - High School #2 (1) Retireme		03.010 Wages			6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	65,620
FY2024 31 Teacher - High School #2 (1) Retireme	Charles College Colleg	03.020 Benefits			2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	29,400
FY2024 32 Teacher - High School #2 (1) Severance	2107 710 (773) (773)	03.010 Wages			100000	75.624	1000000000	111 00000	- Control	The state of	The second	17.5.16200.00			0
FY2024 33 Teacher - High School #2 (1) Replacen		03.010 Wages			(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(56,390)
FY2024 34 Teacher - High School #2 (1) Replacen		03.020 Benefits			(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	
FY2024 35 Roosevelt Building - Reduction		03.030 Purchased Services	175	175	175	175	175	175	175	175	175	175	175	175	
Total Proposed Expenditure Reduction			637000000	Telling Countries	2010-00 Kinth		110350350	22,068	4.01000000	W. C. W. C.	CO. (0) (0)		10.000.00		245,219
Total Proposed Expenditure Reductio	13.		12,272	12,272	22,068	22,068	22,068	22,000	22,068	22,068	22,068	22,068	22,068	22,068	243,21

Spring	Springfield Local (Summit)														
WATCH	WATCH FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	264,930
FY2023	FY2023 Fall Forecast Submission								FY2025						
Implement	Item (position eliminated, budget item reduced, etc.)	Forecast Line	Int	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Total FY2025
	EXPENDITURE REDUCTIONS - Enter each expenditure reduction as a positive amount. List er	ture reduction as a positive amount. List ea													
FY2023	1 Admin Building - Reduction	03.030 Purchased Services	870	870	870	870	870	870	870	870	870	870	870	870	10,440
FY2023	2 Teacher - High School (1) Retirement Savings / DENCZAK	03.010 Wages	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	85,968
FY2023	3 Teacher - High School (1) Retirement Savings	03.020 Benefits	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	35,194
FY2023	4 Teacher - High School (1) Severance Costs	03.010 Wages												- ACCIDENT	0
FY2023	5 Teacher - High School (1) Replacement Costs	03.010 Wages	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2023	6 Teacher - High School (1) Replacement Costs	03.020 Benefits	(2,601)	(2,601)	(3,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(5,601)	(2,601)	(31,212)
FY2023	7 Teacher - High School - Substitute Costs	03.010 Wages													0
FY2023	8 Teacher - High School - Substitute Costs	03.020 Benefits						100							0
FY2023	9 Admin - Schrop (1) Retirement Savings / VARDON	03.010 Wages	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	102,588
FY2023	10 Admin - Schrop (1) Retirement Savings	03.020 Benefits	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	39,120
FY2023	11 Admin - Schrop (1) Severance Costs	03.010 Wages													0
FY2023	12 Admin - Schrop (1) Replacement Costs	03.010 Wages	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(90,816)
FY2023	13 Admin - Schrop (1) Replacement Costs	03.020 Benefits	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(37,212)
PCOCY3	14 Tutor , Goring Hill (1) BIE Cavines	03 010 Wassec	2 941	2941	2.941	2.941	2.941	2941	2.941	2.941	2.941	2.941	2941	2.941	35.292
EV2024	15 Tutor - Soring Hill 11 BlE Savings	O3 030 Benefits	1,222	1 222	1,222	1,222	1 222	1 222	1,222	1.722	1222	1 222	1.222	1.222	14,660
FY2024	16 Tutor - Schrop (1) RIF Savings	03.010 Wages	2.941	2,941	2,941	2,941	2,941	2.941	2,941	2,941	2,941	2,941	2,941	2,941	35,292
FY2024	17 Tutor - Schrop (1) RIF Savings	03.020 Benefits	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	14,664
FY2024	18 Everyday Reading Program (5 Part-time)	03.010 Wages	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	20,460
FY2024	19 Everyday Reading Program (5 Part-time)	03.020 Benefits	272	272	272	272	272	272	272	272	272	272	272	272	3,264
FY2024	20 Teacher - Spring Hill (1) Retirement Savings / STAUDT	03 010 Wapes	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	85,968
FY2024	21 Teacher - Spring Hill (1) Retirement Savings	03.020 Benefits	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	36,432
FY2024	22 Teacher - Spring Hill (1) Severance Costs	03.010 Wages													0
FY2024	23 Teacher - Spring Hill (1) Replacement Costs	03.010 Wages	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2024	24 Teacher - Spring Hill (1) Replacement Costs	03.020 Benefits	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
FY2024	25 Teacher - High School #1 (1) Retirement Savings / GANNON	03.010 Wages	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	77,232
FY2024	26 Teacher - High School #1 (1) Retirement Savings	03.020 Benefits	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	35,040
FY2024	27 Teacher - High School #1 (1) Severance Costs	03.010 Wages													0
FY2024	28 Teacher - High School #1 (1) Replacement Costs	03.010 Wages	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2024	29 Teacher - High School #1 (1) Replacement Costs	03.020 Benefits	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
FY2024	30 Teacher - High School #2 (1) Retirement Savings / COLE	03.010 Wages	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	78,744
FY2024	31 Teacher - High School #2 (1) Retirement Savings	03.020 Benefits	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	35,280
FY2024	32 Teacher - High School #2 (1) Severance Costs	03.010 Wages													0
FY2024	33 Teacher - High School #2 (1) Replacement Costs	03.010 Wages	(5,639)	(5,639)	(6,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(67,668)
FY2024	34 Teacher - High School #2 (1) Replacement Costs	03.020 Benefits	(2,791)	(16,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(162,791)	(2,791)	(2,791)	(2,791)	(2,791)	(33,492)
FY2024	35 Roosevelt Building - Reduction	03.030 Purchased Services	175	175	175	175	175	175	175	175	175	175	175	175	2,100
	Total Proposed Expenditure Reductions:		22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	22,078	264,930

WORKBOOK Ded, etc.) Enter each expenditur avings / DENCZAK avings sosts (Costs (Costs (Costs 18 18 18 18	check totals: Forecast Une as a positive amount. List es sed Services	22,088	22,088	22,088	11,000	W. 200.00				000 11	000 11			-
Too23 Fall Forecast Submission Item It	Forecast Line 1 as a <u>positive amount.</u> List ex sed Services				44,000	22,088	22,088	22,088	22,088	22,088	77,000	22,088	22,088	265,050
Plement Vear Item (Dosition eliminated, budget Hem reduced, etc.) Carbon Control Y2023 1 Admin Building - Reduction 03.030 Purchas Y2023 2 Teacher - High School (1) Retirement Savings / DENCAK 03.030 Purchas Y2023 3 Teacher - High School (1) Retirement Savings / DENCAK 03.010 Wages Y2023 3 Teacher - High School (1) Retirement Costs 03.010 Wages Y2023 4 Teacher - High School (1) Replacement Costs 03.010 Wages Y2023 5 Teacher - High School (1) Replacement Costs 03.010 Wages Y2023 7 Teacher - High School - Substitute Costs 03.010 Wages Y2023 7 Teacher - High School - Substitute Costs 03.010 Wages Y2023 8 Teacher - High School - Substitute Costs 03.010 Wages Y2023 9 Admin - Schroop (1) Retirement Savings / VARDON 03.010 Wages Y2023 10 Admin - Schroop (1) Retirement Savings / VARDON 03.010 Wages Y2023 12 Admin - Schroop (1) Replacement Costs 03.010 Wages	Forecast Une as a positive amount. List es sed Services							FY2026						
1 2 2 4 2 9 7 8 6 3 1 2	sed Services	Jor.	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total FY2026
1 Admin Building - Reduction 2 Teacher - High School (1) Retirement Savings / DENCZAK 3 Teacher - High School (1) Retirement Savings / Teacher - High School (1) Retirement Costs 4 Teacher - High School (1) Replacement Costs 5 Teacher - High School (1) Replacement Costs 6 Teacher - High School (1) Replacement Costs 7 Teacher - High School (1) Replacement Costs 8 Teacher - High School - Substitute Costs 9 Admin - Schoop (1) Retirement Savings / VARDON 10 Admin - Schoop (1) Retirement Savings 11 Admin - Schoop (1) Retirement Savings 12 Admin - Schoop (1) Replacement Costs	sed Services													
2 Teacher - High School (1) Retirement Savings / DENCZAK 3 Teacher - High School (1) Retirement Savings 4 Teacher - High School (1) Replacement Costs 5 Teacher - High School (1) Replacement Costs 6 Teacher - High School (1) Replacement Costs 7 Teacher - High School (1) Replacement Costs 8 Teacher - High School - Substitute Costs 9 Admin - Schoop (1) Retirement Savings / VARDON 10 Admin - Schoop (1) Retirement Savings / Admin - Schoop (1) Replacement Costs	17	880	880	880	880	880	880	880	880	880	880	880	880	10,560
3 Teacher - High School (1) Retirement Savings 4 Teacher - High School (1) Severance Costs 5 Teacher - High School (1) Replacement Costs 6 Teacher - High School (1) Replacement Costs 7 Teacher - High School - Substitute Costs 8 Teacher - High School - Substitute Costs 9 Admin - School - Substitute Costs 10 Admin - Schoop (1) Retirement Savings / VARDON 11 Admin - Schoop (1) Retirement Savings 12 Admin - Schoop (1) Reverance Costs	27	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	85,968
4 Tracher - High School (1) Severance Costs 5 Teacher - High School (1) Replacement Costs 6 Teacher - High School (1) Replacement Costs 7 Teacher - High School - Substitute Costs 8 Teacher - High School - Substitute Costs 9 Admin - Schrop (1) Retirement Savings / VARDON 10 Admin - Schrop (1) Retirement Savings 1 11 Admin - Schrop (1) Replacement Costs 12 Admin - Schrop (1) Replacement Costs		2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	35,194
5 Teacher High School (1) Replacement Costs 6 Teacher - High School (1) Replacement Costs 7 Teacher - High School - Substitute Costs 8 Teacher - High School - Substitute Costs 9 Admin - Schrop (1) Retirement Savings / VARDON 10 Admin - Schrop (1) Retirement Savings 11 Admin - Schrop (1) Retirement Savings 12 Admin - Schrop (1) Replacement Costs		1	2000											0
6 Teacher - High School (1) Replacement Costs 7 Teacher - High School - Substitute Costs 8 Teacher - High School - Substitute Costs 9 Admin - Schrop (1) Retirement Savings / VARDON 10 Admin - Schrop (1) Retirement Savings / Admin - Schrop (1) Severance Costs 11 Admin - Schrop (1) Replacement Costs 12 Admin - Schrop (1) Replacement Costs		(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
7 Teacher - High School - Substitute Costs 8 Teacher - High School - Substitute Costs 9 Admin - Schoop (1) Retirement Savings / VARDON 10 Admin - Schoop (1) Retirement Savings / Admin - Schoop (1) Severance Costs 11 Admin - Schoop (1) Replacement Costs	n	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
8 Teacher - High School - Substitute Costs 9 Admin - Schrop (1) Retirement Savings / VARDON 10 Admin - Schrop (1) Retirement Savings 11 Admin - Schrop (1) Reverance Costs 12 Admin - Schrop (1) Replacement Costs														0
9 Admin - Schrop (1) Retirement Savings / VARDON 10 Admin - Schrop (1) Retirement Savings 11 Admin - Schrop (1) Severance Costs 12 Admin - Schrop (1) Replacement Costs														0
10 Admin - Schrop (1) Retirement Savings 11 Admin - Schrop (1) Severance Costs 12 Admin - Schrop (1) Replacement Costs		8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	102,588
11 Admin - Schrop (1) Severance Costs 12 Admin - Schrop (1) Replacement Costs	22	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	39,120
12 Admin - Schrop (1) Replacement Costs														0
At Admin String (4) representative costs		(7 568)	(7.568)	(7.568)	(7.568)	(7.568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(90,816)
FY2023 13 Admin - School (1) Replacement Costs	4	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(37,212)
									10000					0
FY2024 14 Tutor - Spring Hill (1) RIF Savings 03.010 Wages		2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	35,292
FY2024 15 Tutor - Spring Hill (1) RIF Savings 03.020 Benefits	th contract to the contract to	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	14,660
FY2024 16 Tutor - Schrop (1) RIF Savings 03.010 Wages		2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	35,292
FY2024 17 Tutor - Schrop (1) RIF Savings 03.020 Benefits	2	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	14,664
FY2024 18 Everyday Reading Program (5 Part-time) 03.010 Wages		1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	20,460
FY2024 19 Everyday Reading Program (5 Part-time) 03.020 Benefits	2	272	272	272	272	272	272	272	272	272	272	272	272	3,264
FY2024 20 Teacher - Spring Hill (1) Retirement Savings / STAUDT 03.010 Wages		7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	85,968
FY2024 21 Teacher - Spring Hill (1) Retirement Savings 03.020 Benefits	2	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	36,432
FY2024 22 Teacher - Spring Hill (1) Severance Costs 03.010 Wages														0
FY2024 23 Teacher - Spring Hill (1) Replacement Costs 03.010 Wages		(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2024 24 Teacher - Spring Hill (1) Replacement Costs 03.020 Benefits	22	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
FY2024 25 Teacher - High School #1 (1) Retirement Savings / GANNON 03.010 Wages		6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	77,232
26 Teacher - High School #1 (1) Retirement Savings	n	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	35,040
FY2024 27 Teacher - High School #1 (1) Severance Costs 03.010 Wages														0
sts		(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
	20	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
/ COLE	年 日本	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	78,744
FY2024 31 Teacher - High School #2 (1) Retirement Savings 03.020 Benefits	2	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	35,280
FY2024 32 Teacher - High School #2 (1) Severance Costs 03.010 Wages														0
FY2024 33 Teacher - High School #2 (1) Replacement Costs 03.010 Wages		(5,639)	(8,639)	(6:93)	(5,639)	(8,639)	(5,639)	(5,639)	(5,639)	(8,639)	(5,639)	(5,639)	(5,639)	(67,668)
	2	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(15,791)	(2,791)	(2,791)	(2,791)	(33,492)
FY2024 35 Roosevelt Building - Reduction 03.030 Purchased Services	sed Services	175	175	175	175	175	175	175	175	175	175	175	175	2,100
Total Dronosed Expandituse Daductions		32.088	22.088	22 088	22.088	22.088	22.088	22.088	22.088	22.088	22.088	22.088	22,088	265,050

Julie Spriiie	(a(aa.)										200	board Approval Date:	Date.		-
NATCH	WATCH FINANCIAL RECOVERY PLAN WORKBOOK	check totals:	22,098	22,098	22,098	22,098	22,098	22,098	22,098	22,098	22,098	22,098	22,098	22,098	265,170
Y2023	FY2023 Fall Forecast Submission								FY2027						
mplemen	Implement Item (position eliminated, budget item reduced, etc.)	Forecast Line	Int	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	L unf	Total FY2027
	EXPENDITURE REDUCTIONS - Enter each expenditure reduction as a positive am	iture reduction as a positive amount. List ea													
FY2023	1 Admin Building - Reduction	03.030 Purchased Services	890	890	890	890	890	890	890	890	890	890	890	890	10,680
FY2023	2 Teacher - High School (1) Retirement Savings / DENCZAK	03.010 Wages	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	896'58
FY2023		03.020 Benefits	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	2,933	35,194
FY2023	4 Teacher - High School (1) Severance Costs	03.010 Wages													0
FY2023	5 Teacher - High School (1) Replacement Costs	03.010 Wages	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2023	6 Teacher - High School (1) Replacement Costs	03.020 Benefits	(2,601)	(2,601)	(12,601)	(2,601)	(1,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
FY2023		03.010 Wages													0
FY2023	8 Teacher - High School - Substitute Costs	03.020 Benefits													0
FY2023	9 Admin - Schrop (1) Retirement Savings / VARDON	03.010 Wages	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	8,549	102,588
FY2023	10 Admin - Schrop (1) Retirement Savings	03.020 Benefits	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	3,260	39,120
FY2023	11 Admin - Schrop (1) Severance Costs	03.010 Wages													0
FY2023	12 Admin - Schrop (1) Replacement Costs	03.010 Wages	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(7,568)	(90,816)
FY2023	13 Admin - Schrop (1) Replacement Costs	03.020 Benefits	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(3,101)	(37,212)
									THE SHARE						0
FY2024	14 Tutor - Spring Hill (1) RIF Savings	03.010 Wages	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	35,292
FY2024	15 Tutor - Spring Hill (1) RIF Savings	03.020 Benefits	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	14,660
FY2024	16 Tutor - Schrop (1) RIF Savings	03.010 Wages	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	2,941	35,292
FY2024	17 Tutor - Schrop (1) RIF Savings	03.020 Benefits	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	14,664
FY2024	18 Everyday Reading Program (5 Part-time)	03.010 Wages	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	1,705	20,460
FY2024	19 Everyday Reading Program (5 Part-time)	03.020 Benefits	272	272	272	272	272	272	272	272	272	272	272	272	3,264
FY2024	20 Teacher - Spring Hill (1) Retirement Savings / STAUDT	03.010 Wages	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	7,164	85,968
FY2024	21 Teacher - Spring Hill (1) Retirement Savings	03.020 Benefits	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	3,036	36,432
FY2024	22 Teacher - Spring Hill (1) Severance Costs	03.010 Wages													0
FY2024	23 Teacher - Spring Hill (1) Replacement Costs	03.010 Wages	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2024	24 Teacher - Spring Hill (1) Replacement Costs	03.020 Benefits	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
FY2024	25 Teacher - High School #1 (1) Retirement Savings / GANNON	03.010 Wages	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	6,436	77,232
FY2024	26 Teacher - High School #1 (1) Retirement Savings	03.020 Benefits	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	2,920	35,040
FY2024	27 Teacher - High School #1 (1) Severance Costs	03.010 Wages													0
FY2024	28 Teacher - High School #1 (1) Replacement Costs	03.010 Wages	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(4,444)	(53,328)
FY2024	29 Teacher - High School #1 (1) Replacement Costs	03.020 Benefits	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(2,601)	(31,212)
FY2024	30 Teacher - High School #2 (1) Retirement Savings / COLE	03.010 Wages	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	78,744
FY2024	31 Teacher - High School #2 (1) Retirement Savings	03.020 Benefits	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	2,940	35,280
FY2024	32 Teacher - High School #2 (1) Severance Costs	03.010 Wages													0
FY2024	33 Teacher - High School #2 (1) Replacement Costs	03.010 Wages	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(5,639)	(8,639)	(5,639)	(5,639)	(67,668)
FY2024	34 Teacher - High School #2 (1) Replacement Costs	03.020 Benefits	(16,791)	(162,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(2,791)	(33,492)
FY2024	35 Roosevelt Building - Reduction	03.030 Purchased Services	175	175	175	175	175	175	175	175	175	175	175	175	2,100

WATCH FINANCIAL RECOVERY PLAN WORKBOOK

FY2023 Fall Forecast Submission	Updated Forecast (After Changes in Assumptions)					(Expenditu		an Impact	nue Enhance	ments)	Projected Forecast (Reflecting Plan Implementation)				
	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027
Forecast Line 01.010 General Property Tax (Real Estate)	12,599,750	12,725,748	12,789,376	12,853,323	12,917,590	0	0	0	0	0	12,599,750	12,725,748	12,789,376	12,853,323	12,917,590
01.020 Tangible Personal Property Tax	12,333,730	0	0	0	0	0	0	0	0	0	0	0	0	0	0
01.030 Income Tax	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
01.035 Unrestricted State Grants-in-Aid	8,186,647	8,311,647	8,432,545	8,555,257	8,679,810	0	0	0	0	0	8,186,647	8,311,647	8,432,545	8,555,257	8,679,810
01.040 Restricted State Grants-in-Aid	698,395	698,395	698,395	698,395	698,395	0	0	0	0	0	698,395	698,395	698,395	698,395	698,395
1.045 Restricted Federal Grants-in-Aid - SFSF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
01.050 Property Tax Allocation	1,704,276	1,738,362	1,764,437	1,782,081	1,799,902	0	0	0	0	0	1,704,276	1,738,362	1,764,437	1,782,081	1,799,902
01.060 All Other Revenues	2,105,796	2,211,086	2,222,141	2,233,252	2,244,418	0	0	0	0	0	2,105,796	2,211,086	2,222,141	2,233,252	2,244,418
01.070 Total Revenues	25,294,864	25,685,238	25,906,894	26,122,308	26,340,115	0	0	0	0	0	25,294,864	25,685,238	25,906,894	26,122,308	26,340,115
Other Financing Sources															
02.010 Proceeds from Sale of Notes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
02.020 State Emergency Loans and	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Advancements (Approved)	U	0	U	0	o l			350							
02.040 Operating Transfers-In	233,931	234,215	234,547	234,648	234,611	0	0	0	0	0	233,931	234,215	234,547	234,648	234,611
02.050 Advances-In	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
02.060 All Other Financing Sources	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
02.070 Total Other Financing Sources	233,931	234,215	234,547	234,648	234,611	0	0	0	0	0	233,931	234,215	234,547	234,648	234,611
02.080 Total Revenues and Other Financing Sources	25,528,795	25,919,453	26,141,441	26,356,956	26,574,726	0	0	0	0	0	25,528,795	25,919,453	26,141,441	26,356,956	26,574,726
Expenditures 03.010 Personal Services	12,850,533	14,516,109	14,806,431	15,102,560	15,404,611	103,706	(185,520)	(203,076)	(203,076)	(203,076)	12,954,239	14,330,589	14,603,355	14,899,484	15,201,535
03.020 Employees' Retirement/Insurance Benefits		6,369,825	6,688,316	7,022,732	7,373,869	(15,184)	(47,279)	(49,314)	(49,314)	(49,314)	6,051,316	6,322,546	6,639,002	6,973,418	7,324,555
								(12,540)	(12,660)	(12,780)	3,303,722	3,360,844	3,428,190	3,496,884	3,566,955
03.030 Purchased Services	3,307,122	3,373,264	3,440,730	3,509,544	3,579,735	(3,400)	(12,420)	Contract Con	(12,660)	(12,780)	385,413	396,975	408,885	421,151	433,786
03.040 Supplies and Materials	385,413	396,975	408,885	421,151	433,786	0	0	0	0	0	25,000	25,000	25,000	25,000	25,000
03.050 Capital Outlay	25,000	25,000	25,000	25,000	25,000	0	0	0	0	0	25,000	23,000	0	0	0
03.060 Intergovernmental Debt Service:	0	0	0	0	0	0		0	0						
04.010 Principal-All (Historical Only)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.020 Principal-Notes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.030 Principal-State Loans	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.040 Principal-State Advancements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.050 Principal-HB 264 Loans	233,931	234,215	234,547	234,648	234,611	0	0	0	0	0	233,931	234,215	234,547	234,648	234,611
04.055 Principal-Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
04.060 Interest and Fiscal Charges	95,670	92,980	90,340	92,645	90,750	0	0	0	0	0	95,670	92,980	90,340	92,645	90,750
04.300 Other Objects	1,162,125	1,185,368	1,209,075	1,233,256	1,257,921	0	0	0	0	0	1,162,125	1,185,368	1,209,075	1,233,256	1,257,921
04.500 Total Expenditures	24,126,294	26,193,736	26,903,324	27,641,536	28,400,283	85,123	(245,219)	(264,930)	(265,050)	(265,170)	24,211,417	25,948,517	26,638,394	27,376,486	28,135,113
Other Financing Uses															****
05.010 Operating Transfers-Out	175,000	175,000	175,000	175,000	175,000	0	0	0	0	0	175,000	175,000	175,000	175,000	175,000
05.020 Advances-Out	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
05.030 All Other Financing Uses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	175 000
05.040 Total Other Financing Uses	175,000	175,000	175,000	175,000	175,000	0	0	0	0	0	175,000	175,000	175,000	175,000	175,000
05.050 Total Expenditures and Other Financing Uses	24,301,294	26,368,736	27,078,324	27,816,536	28,575,283	85,123	(245,219)	(264,930)	(265,050)	(265,170)	24,386,417	26,123,517	26,813,394	27,551,486	28,310,113
06.010 Excess of Revenues over (under) Expenditures (2.080 less 5.050)	1,227,501	(449,283)	(936,883)	(1,459,580)	(2,000,557)	(85,123)	245,219	264,930	265,050	265,170	1,142,378	(204,064)	(671,953)	(1,194,530)	(1,735,387)
07.010 Cash Balance July 1 - Excluding Proposed Renewal/Replacement and New Levies	690,066	1,917,567	1,468,284	531,401	(928,179)						690,066	1,832,444	1,628,380	956,428	(238,102)
07.020 Cash Balance June 30	1,917,567	1,468,284	531,401	(928,179)	(2,928,736)						1,832,444	1,628,380	956,428	(238,102)	(1,973,488)
08.010 Estimated Encumbrances June 30	280,000	280,000	280,000	280,000	280,000	0	0	0	0	0	280,000	280,000	280,000	280,000	280,000
Reservation of Fund Balance									7.41						-
09.010 Textbooks and Instructional Materials	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.020 Capital Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.030 Budget Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.040 DPIA	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.044 Fiscal Stabilization	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
09.050 Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

WATCH FINANCIAL RECOVERY PLAN WORKBOOK

FY2023 Fall Forecast Submission		Upda (After Char	ated Fore			(Expendit		an Impact	t :nue Enhance	ements)	Projected Forecast (Reflecting Plan Implementation)					
Forecast Line	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027	FY2023	FY2024	FY2025	FY2026	FY2027	
09.060 Property Tax Advances	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
09.070 Bus Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
09.080 Reservation of Fund Balance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
10.010 Fund Balance June 30 for Certification of Appropriations	1,637,567	1,188,284	251,401	(1,208,179)	(3,208,736)						1,552,444	1,348,380	676,428	(518,102)	(2,253,488)	
Revenue from Replacement/Renewal Levies		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
11.010 Income Tax - Renewal	0	0	U	U	0	0			- 100							
11.020 Property Tax - Renewal or Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
11.300 Cumulative Balance of Replacement/Renewal Levies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
12.010 Fund Balance 6/30 for Certification of Contracts, Salaries, Other	1,637,567	1,188,284	251,401	(1,208,179)	(3,208,736)						1,552,444	1,348,380	676,428	(518,102)	(2,253,488)	
Revenue from New Levies			0	0	0	0	0	0	0	0	0	0	0	0	0	
13.010 Income Tax - New 13.020 Property Tax - New	0	869,500	1,793,000	1,793,000	1,793,000	0	0	0	0	0	0	869,500	1,793,000	1,793,000	1,793,000	
13.030 Cumulative Balance of New Levies	0	869,500	2,662,500	4,455,500	6,248,500	0	0	0	0	0	0	869,500	2,662,500	4,455,500	6,248,500	
14.010 Revenue from Future State Advancements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Cumulative State Advancements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
15.010 Unreserved Fund Balance June 30	1,637,567	2,057,784	2,913,901	3,247,321	3,039,764						1,552,444	2,217,880	3,338,928	3,937,398	3,995,012	
	Impact of Changes:										Deficits Elin	ninated?				
					nhancements:	0	0	0	o	0	YES	YES	YES	NO	NO	
			Renewals	/New Levies/St	ate Advances:	0	0	0	0	0	(Line 10.010)	(Line 10.010)	(Line 12.010)	(Line 12.010)	(Line 12.010)	
				Expens	se Reductions:	(85,123)	245,219	264,930	265,050	265,170	THE REAL PROPERTY AND ADDRESS OF THE PARTY O	Deficit Spending Eliminated?				
				Reserves and E	ncumbrances:	0	0	0	0	0	(Line	NAME AND ADDRESS OF TAXABLE PARTY.		e 6.010+Renewa		
											4 4 4 5 5 7 7 7	Inne nest				

I certify, the board of education reviewed and approved the changes in assumptions, revenue enhancements and expenditure reductions contained in this workbook and approved the written plan template and narrative on:

7/1/1072

(Enter Date of BOE Approval)

Cepthia C. J, ale

Alley Monach

264,930

425,027

265,050

690,077

245,219

160,096

(85,123)

(85,123)

Cumulative:

265,170

955,248

1,142,378

YES

Treasurer

(204,064)

(671,953)

Workbook Rev. 2022.12.07

(1,194,530)

(1,735,387)